



Focus area:

Economic Participation

QUALITY LIFE OUTCOME:

Equality of access to employment and growth in Aboriginal and Torres Strait Islander businesses and community services organisations which drives economic development across their communities.



27. Priority Action: Proportional Funding Fundamentals

FIELD	DETAILS
1. Priority action title	Proportional funding fundamentals
2. Detailed action description	<p>Complete the enabling budget work required for proportional funding, including to support actions <<x, y, z tbc in this plan>>. Proportional funding is achieved when government funding is targeted to the percentage of Aboriginal and Torres Strait Islander people using a service (i.e. not based on the percentage of the overall Aboriginal and Torres Strait Islander population); and, when a meaningful proportion of this funding goes to providers with experience and accountability to the Aboriginal and Torres Strait Islander community, most notably community-controlled organisations.</p> <p>This action focusses on new work to understand base funding in agencies (commencing with HCSD) to enable existing funding to be identified and redirected. A range of existing work will continue including collaborating with the ACT Elected Body to identify proportional funding opportunities across the ACT government, work to support government decision making for new funding through the business case process and Wellbeing Impact Assessments, directorate work to quantify and publish the proportion of users who identify as Aboriginal and Torres Strait Islander, and improvements to the ACT Aboriginal and Torres Strait Islander Expenditure review to better capture government spending and identify reprioritisation opportunities to community-controlled organisations.</p>
3. Accountable Directorate(s) and stakeholders	<p>Lead Directorate: CMTEDD. Supporting Directorates: HCSD (and with all directorates); ACT Elected Body; Community Sector; ACCOs, Indigenous Businesses.</p> <p>Key Responsibilities: CMTEDD (Treasury with Policy and Cabinet Division): establish inter-directorate working group and complete work on base funding and expenditure review improvements. HCSD (and all directorates) continue to be responsible for improved understanding of proportions by program, based on relative need, to support achievement of proportional funding, this includes work towards quantifying and publishing proportions of service users and considerations of targets through budget cycles.</p>
4. Inter-Directorate integration strategy	<p>A cross directorate working group will be established to oversee this action. CMTEDD will continue to work collaboratively across government to support the prioritisation of measures that increase the proportion of services delivered to Aboriginal and Torres Strait Islander people and by community-controlled organisations, particularly where evidence shows current services do not meet community need or demand. CMTEDD, will also continue to support Aboriginal and Torres Strait Islander Business Enterprises through Aboriginal and Torres Strait Islander procurement policies and the provision of business support services, delivered to Aboriginal and Torres Strait Islander businesses and Aboriginal and Torres Strait Islander service providers. The working group will inform an effective governance model for ensuring progress on directorate work to quantify proportions, targets and publishing/transparency measures.</p>
5. Key deliverables and outcomes	<ol style="list-style-type: none"> Q1 2026 - work with the Elected body to improve the design and scope of the expenditure review (ahead of the 2024/25 and 2025/26 review). Q1 2026 – establish inter-directorate proportional funding working group. Q2 2026 – agreed scope, methodology and timing for enabling budget works to understand funding base in HCSD. All directorates – work over the year to identify data required to quantify proportionality to work towards publishing these and considering targets through budget cycles, including an effective governance model to progress this work (Q4 2026 and Phase 4).
6. Alignment to the ACT Agreement	<p>Focus Area: Connecting the Community; Economic Participation.</p>
7. Alignment to the National Agreement on Closing the Gap	<p>Priority Reform Two and clause 55b of the National Agreement provides that a meaningful proportion of funding is an amount which considers both the service demands of Aboriginal and Torres Strait Islander people and the number and capacity of Aboriginal and Torres Strait Islander organisations. The National Agreement on Closing the Gap, Clause 55, requires Government Parties to implement measures to increase the proportion of services delivered by Aboriginal and Torres Strait Islander organisations, particularly community-controlled organisations.</p>



FIELD	DETAILS
8. Rationale for systemic impact and proportionality	Proportional funding is a key systemic change to closing the gap and having a significant positive impact on the Aboriginal and Torres Strait Islander community, as well as for community-controlled organisations and business enterprises. These include enabling the design and delivery of culturally appropriate services that meet the needs of the Aboriginal and Torres Strait Islander community, increasing choice of service providers, enabling and strengthening opportunities for Aboriginal and Torres Strait Islander people to connect with culture, and growing a more sustainable and better resourced community-controlled sector. Proportional funding also increases wealth creation in the Aboriginal and Torres Strait Islander community. Investment in this work is proportionate to these benefits.
9. Evidence of change	Improved understanding of proportional funding across the ACTPS and sectors; better understanding of base funding within government and directorates; better understanding of proportions by program, based in relative need (within directorates); better information to support government decision making; more proportional funding initiatives; data supporting achievement of proportional funding (including via the expenditure review); increased funding to accountable organisations, ACCOs and Indigenous Businesses.

28. Priority Action: Reform Procurement to Remove Barriers and Shift Power

FIELD	DETAILS
1. Priority action title	Reform Procurement to Remove Barriers and Shift Power
2. Detailed action description	<ul style="list-style-type: none"> > Update the Aboriginal and Torres Strait Islander Procurement Policy, to implement the findings of the comprehensive review conducted in late 2024. > Inform Territory entities on the updated Aboriginal and Torres Strait Islander Procurement Policy. > Engage with Aboriginal and Torres Strait Islander businesses through targeted information sessions/ workshops to support increase in the measures and target under the Aboriginal and Torres Strait Islander Procurement Policy.
3. Accountable Directorate(s) and stakeholders	<p>Lead Directorate: CMTEDD (Procurement ACT)</p> <p>Key Responsibilities: Procurement ACT – consultation about, update of and awareness raising of Aboriginal and Torres Strait Islander Procurement Policy, including specified targets</p>
4. Inter-Directorate integration strategy	The Aboriginal and Torres Strait Islander Procurement Policy is a central part of the ACT Government Procurement Framework and must be applied by all Territory entities. Procurement ACT, as the central policy body for procurement, provides an indicative, regularly updated Power BI dashboard to all Territory entities on their performance against the Aboriginal and Torres Strait Islander Procurement Policy. Procurement ACT will leverage existing government channels (for example, procurement community of practice, central procurement contacts and Aboriginal and Torres Strait Islander SES champions) to promote performance against the policy.
5. Key deliverables and outcomes	<ol style="list-style-type: none"> 1. Updated Aboriginal and Torres Strait Islander Procurement Policy released by end Q2 FY 2025-26 2. Training for Territory entities about benefits of plain English drafting in Approaches to Market, the benefits of longer tender opening times and direct engagement options by mid-2026.
6. Alignment to the ACT Agreement	Focus Area: Economic Participation
7. Alignment to the National Agreement on Closing the Gap	Target 8: By 2031, increase the proportion of Aboriginal and Torres Strait Islander people aged 25-64 who are employed to 62 per cent, though Government procurement actions do not themselves directly guarantee measured employment outcomes.





FIELD	DETAILS
8. Rationale for systemic impact and proportionality	Government procurements are one important pathway for Governments' role in business development. Ongoing refinement of policies and targeting of ACT Government procurements will help to improve Indigenous economic outcomes. Addressable spend targets are an existing benchmarking mechanism to achieve proportional expenditure.
9. Evidence of change	<ol style="list-style-type: none"><li data-bbox="383 300 2139 323">1. Number of targeted training and awareness raising activities within the ACT Government about the updated Aboriginal and Torres Strait Islander Procurement Policy<li data-bbox="383 339 2139 363">2. Number of targeted information sessions/ workshops for Aboriginal and Torres Strait Islander business entities.

